

GOVERNMENT OF PAKISTAN
CABINET SECRETARIAT
CABINET DIVISION

SECRET/IMMEDIATE

★ ★ ★

No.578,587,588,593&594(S)/19-Cab

Islamabad, the 5th July, 2019

MEMORANDUM

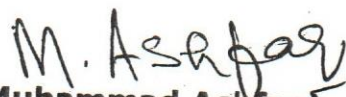
Subject: **DISPOSAL OF CABINET CASES BY CIRCULATION IN ACCORDANCE WITH RULE 17(1)(b) READ WITH RULE 19(1) OF THE RULES OF BUSINESS, 1973.**

A copy of the decision of the Cabinet, disposed of by circulation in terms of rule 17(1)(b) read with rule 19(1) of the Rules of Business, 1973 is enclosed herewith for immediate necessary action.

2. It is requested that requisite action(s) to implement the decision(s), under rule 24 of the Rules of Business 1973, in coordination with other Divisions, where necessary, may please be initiated immediately. **An implementation report may be furnished to the Cabinet Division within seven days of receipt of the decision.**

3. The enclosed certificate, acknowledging receipt of the decision, may please be returned to the Cabinet Division, duly completed and signed

Encls: as above


(Muhammad Ashfaq)
Deputy Secretary (Cabinet) .
Tele # 910 3489

- | | | |
|------|--|--|
| i. | Secretary,
Defence Division
<u>Islamabad</u> | - Case No.604/Rule-19/19 |
| ii. | Secretary,
Maritime Affairs Division,
<u>Rawalpindi</u> | - Cases No.605/Rule-19/19 &
No.606/Rule-19/19 |
| iii. | Secretary,
Housing & Works Division,
<u>Islamabad</u> | - Cases No.607/Rule-19/19 &
No.608/Rule-19/19 |

Copy forwarded for kind information of:

- (i) Secretary to the President
- (ii) Secretary to the Prime Minister

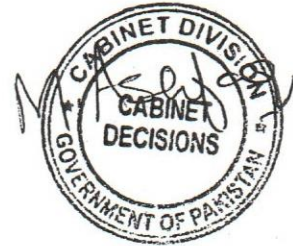
★ ★ ★

Case No.607/Rule-19/2019 Dated: 05.07.2019	IMPROVEMENTS IN JV POLICY FORMULATED IN LINE WITH PRINCIPLE GUIDELINES OF CABINET IN ITS MEETING DATED 18-08-2016
Presented by: Housing & Works Division	

DECISION

The Cabinet considered the summary dated 1st July, 2019 submitted by Housing & Works Division, which was circulated in terms of rule 17(1) (b) read with rule 19(1) of the Rules of Business, 1973 for **"Improvements in JV Policy Formulated in Line With Principle Guidelines of Cabinet in its Meeting dated 18-08-2016"** and approved the proposal at Para 4 of the summary.

☆☆☆



SECRET

F.No. 1(1)/NPHP2019-JV-HF
GOVERNMENT OF PAKISTAN
MINISTRY OF HOUSING & WORKS

Subject: IMPROVEMENTS IN JV POLICY FORMULATED IN LINE WITH PRINCIPLE GUIDELINES OF CABINET IN ITS MEETING DATED 18-08-2016.

The FGE Housing Foundation is a public company under the control of Ministry of Housing & Works. Its mandate is to provide shelter/ housing facilities to Federal Government Employees with other specified groups in major cities, throughout Pakistan.

2. The FGE Housing Foundation submitted a joint venture policy through M/O Housing & Works which was principally approved by the Cabinet in its meeting dated 08-09-2016 (**Annex-I**).

3. While processing the proposals received from private Firms; in response to EOIs advertised in line with the Prime Minister's initiative of Naya Pakistan Housing Program and other Federal Government Housing Schemes, under the JV-Policy; number of issues cropped up, like cost valuation of land, mode of payment and complex procedures, leading to delay in the execution of these projects.

4. Further, the existing JV-Policy does not cover the procedure to opt for finished/end product apartments/flats. The Housing Foundation, therefore, intends to improve the JV policy to execute the projects on fast track basis. Accordingly, following improvements are proposed in the existing policy (**Annex-II**):-

- I. The Housing Foundation may have contract with JV partner for end/ finished product i.e. Apartments/Houses on turn-key basis against final cost including all expenses i.e. land price, infrastructural cost, utilities, construction cost etc. The quota/share of both the parties may be decided, mutually.
- II. Land sharing formula being part of CDA policy and also successfully practiced by Defense Housing Authority (DHA), may be applied to Federal


Contd...P/2

Government Employees Housing Schemes. The proportionate share of Housing Foundation and the land provider may fall within range of 70:30 or one developed kanal for four kanals of raw land to the land provider, as mutually agreed.

5. Approval of the Cabinet is solicited to the proposals contained in para 4 above.

6. The Minister for Housing & Works has seen and authorized submission of this Summary to the Cabinet.

01st July, 2019


(Dr. Imran Zeb Khan)
Secretary




PRIME MINISTER'S OFFICE
ISLAMABAD

Subject: MINUTES AND DECISIONS OF THE CABINET MEETING
HELD ON THURSDAY THE 18TH AUGUST, 2016

Reference Cabinet Division's u.o. No. 04/CM/2016-M dated 19th August 2016, on the above subject.

2. The Prime Minister has seen and is pleased to approve the minutes and decisions of the Cabinet Meeting held on 18th August, 2016, as amended, for further necessary action.


(Fawad Hasan Fawad)
Secretary to the Prime Minister
08-09-2016

Cabinet Secretary

No. 2560/M/SPM/16

JS (IA-I)

Ministry of Housing & Works
Federal Government Employees Housing Foundation
10-Mauve Area, G-10/4, Islamabad

JOINT VENTURE POLICY FOR FGEHF LAND BANK

Preamble:

The FGE Housing Foundation is a public sector organization working under auspices of M/o Housing and Works. Mandate of Foundation is to launch, implement and execute Housing Schemes for Government employees on ownership basis without involving funds from Government exchequer. Since its inception in 1989, Foundation has successfully completed multiple projects in Islamabad, Karachi and Peshawar and provided houses/plots/apartments to 23000 Federal Government Employees and other specified groups.

2. At present 32,000 members are registered under Membership Drive Phase-1 on "First Come First Serve basis" whereas another 39,000 are registered under the ongoing Membership Drive Phase-2 on the "Age Wise Seniority" criterion. With the approval of Prime Minister of Pakistan, Housing Foundation has embarked upon consolidating its land bank by acquisition of land through Land Acquisition Collector Islamabad. Consequently, Housing Foundation has been able to substantially increase its land bank through acquisition of land under Land Acquisition Act 1894. This land bank shall be used for members registered under Membership Drive Phase- I & II. Notwithstanding abovementioned initiatives, the number of members registering with the Foundation is increasing each day due to increase in goodwill of Housing Foundation, and therefore need to further consolidate the land bank in collaboration with private sector is becoming more pronounced.
3. Pertinent that the Executive Committee of the Housing Foundation decided in its 128th meeting dated 11-10-2013 that apart from acquiring land through Land Acquisition Collector, the option of JV may also be explored to substantially increase land bank so that maximum members may be accommodated as early as possible. Further, a robust three tier

structure was also approved comprising of an Evaluation Committee, to be followed by a Steering Committee and finally the Executive Committee of Housing Foundation.

4. In continuation thereof, Executive Committee in its 132nd meeting dated 8th January 2015, unanimously decided to accord in principle approval to consolidate land bank for FGEHF projects in feasible areas of Islamabad in collaboration with CDA, ICT as well as from private land owners. It was further desired that such land must be selected after exhaustive surveys, proper feasibility reports and robust evaluation mechanism.

Objective:

5. To accommodate maximum number of registered members within shortest possible time, FGEHF may invite Expression of Interest (EOI) for the Joint Venture from well reputed national or international Housing Developers / Investment Companies / Firms / Individuals, to launch new housing / apartment schemes in Federal and Provincial Capitals & major metropolitan centers/cities of Pakistan. Interested party (ies) with vast experience in the relevant area and sound credentials may apply along with a business plan as per given parameters laid down herein.

Fundamental Principles:

6. Following will be the fundamental principles of the JV Policy:
- a. JV partner shall agree to provide not less than 50% of possible developed residential plots/apartments in a society/scheme, to the Housing Foundation, at subsidized rates on no profit no loss basis, for allotment to Federal Govt. employees, in accordance with the basic mandate of Housing Foundation.
 - b. There shall be no upfront payment of Land by the Housing Foundation. No financial risk shall be undertaken and feasibility of the scheme and response of allottees shall automatically determine success of the scheme.
 - c. Housing Foundation shall exercise strict fiscal control over allottees' subscriptions through a joint account to be controlled by Housing Foundation. Brochure and

Allotment letters shall only be issued by the Housing Foundation, and shall specifically refer to subscription in said account as a precondition for allotment under the scheme. All proceeds from prospective allottees of that scheme shall be deposited in the joint account.

- d. Part of proceeds (40-50%) from Joint Account shall be utilized for transfer of title of land in the name of Housing Foundation in a phased manner and Land Title shall eventually lie exclusively with the Housing Foundation. Remaining Proceeds shall be used for Infrastructure Development and miscellaneous administrative expenses.
- e. Proceeds from Commercial Area as share of FGEHF (not less than 10%), shall be transferred to FGEHF to meet overhead expenses of FGEHF or to further subsidize cost of plots for prospective allottees.
- f. Housing Foundation shall ensure best quality of works through an independent Consultant to be engaged through PPRA, who shall conduct top supervision of infrastructure works and all payments on account thereof shall contingent upon satisfactory report/clearance of the Consultant.

Salient Features of EOI / JV Proposal:

4. An EOI to be floated in national dailies inviting Letters of Intent from prospective land providers. The EOI should contain the following features:

- a) Land being offered should be in a compact piece and free from all encumbrances.
- b) Land should be located preferably on main road or have easy access from main road.
- c) Offered price of raw land/developed plot, should be indicated in proposals along with the terms of JV offer.
- d) Only real owners or those with valid power of attorney/valid legal Agreement to sell with real owners of land are eligible.
- e) Authentic ownership documents by the revenue authorities should have been issued in the past three months.

- f) Status of utility services (like electricity, gas, water etc) at site be substantiated with evidence.
- g) Preliminary Technical / geo-technical investigation including but not limited to soil analysis, seismic analysis, topographical surveys, Electric resistivity tests including hydraulic studies should accompany the proposal.
- h) Affidavit to the effect that interested parties shall be responsible for NOC from all concerned departments including approvals for design / planning and financing of the project.
- i) Interested parties should demonstrate capability and financial capacity to develop the scheme and execute infrastructure work and to complete the project
- j) Complete details regarding Bio Data / Qualification / Experience of key personnel to be provided
- k) An undertaking that the Firm is willing to comply with the Standardized MOU (Appendix 1), with FGEHF, which shall be followed by a Commercial Agreement, subject to fulfillment of all codal formalities.

Following details about the Firm may also be provided with proposals where applicable:-

- a) Full name of the individual / firm / company / consortium and permanent address with evidence of incorporation and structure of consortium, if applicable.
- b) Legal status of the firm (sole owner-ship or limited company) certified by the registrar or concerned authority.
- c) Complete information regarding Bio-Data / Qualification / Experience of key personnel.
- d) Following details of Housing and infra-structural projects completed over in the last 5 years (if any) along with photographs / brochures and documentary proof are also required:-
 - i. Name of Projects, place and client.
 - ii. Scope of work.
 - iii. Details of projects (multi stories, high rise or detached housing, whether residential or commercial) along with total covered area and cost of project, date of start and completion.

- e) Certified proof of financial soundness (from the bank).
- f) Copy of NTN certificate.
- g) Annual turnover of the company, preferably, for the last 5 years.
- h) Undertaking that the firm has never been blacklisted by any govt. /semi govt. / attached department / autonomous body.
- i) Affidavit to effect that proposed land / site is free from any litigation.
- j) Performance certificates from the clients for whom similar services have been rendered if any

Evaluation Process for EOI Proposal:

5. The proposals received will be opened before the Technical Committee of Housing Foundation consisting of the following:

- 1. Director JVP (Convener)
- 2. Director Technical
- 3. Director Finance
- 4. Director Estate
- 5. Director Law
- 6. AD JVPs

TORs of the Technical Committee shall be as under:

- a. Opening of Proposals
- b. Preparation of abstract/synopsis of proposals received
- c. Inspection of sites
- d. Preparation of pre-feasibility containing preliminary recommendations regarding financial/economic/technical aspects and preliminary verification of clear title free from all encumbrances.

6. A report containing preliminary recommendations shall be presented by the Technical Committee, before the Evaluation Committee notified pursuant to decision taken in 128th meeting of Executive Committee, consisting of following:

- 1. Director General Housing Foundation (Convener)
- 2. Joint Secretary Ministry of Housing and Works
- 3. Representative of Ministry of Finance

4. Representative of Ministry of Law
5. Representative of Planning Commission
6. Director Administration/Company Secretary of FGEHF

TORs for the committee shall be as under:

- a. Scrutiny of Proposals in the light of report of Technical Committee
 - b. Examination of financial/economic/technical feasibilities and verification of clear title free from all encumbrances.
 - c. Inspection of Site
 - d. Short listing of prospective Firms
 - e. Negotiation of Standardized MOU with all prospective land providers willing to comply with terms of MOU
7. A report of Evaluation Committee containing recommendations shall be presented before Steering Committee notified pursuant to decision taken in 128th meeting of Executive Committee, consisting of the following:

1. Joint Secretary Ministry of Housing (Convener)
2. Deputy Commissioner/District Collector concerned
3. Member Planning, CDA or concerned municipal authority.
4. Representative of Ministry of Finance not below BS 20
5. Representative of Planning Commission not below BS 20
6. Representative of Ministry of Law not below BS 20
7. Land Acquisition/Real Estate Consultant of FGEHF, to be appointed through open bidding.
8. Director Administration/Company Secretary of FGEHF

TORs of the Steering Committee shall be as under:

- a. To oversee work of Evaluation Committee and to provide direction wherever required
 - b. To ensure transparency & fairness in entire process
 - c. Consolidation of Report containing specific recommendations, for final decision of Executive Committee of Housing Foundation.
 - d. To co-opt any member as it deems necessary, from public or private sector, for the purpose of transparency and efficiency.
8. Final Report of Steering Committee shall be presented before Executive Committee of Housing Foundation, which shall finalize and authorize (or otherwise) execution of Commercial Agreement with any particular land provider in the light of

recommendations of Steering Committee. Legal and financial advice shall be obtained on commercial agreement, where possible as per Government rules (GFR-18 & 19). The Executive Committee shall also act as Arbitrator or authorize a suitable nominee, in case of dispute with any firm and its decision shall be final and binding upon all parties.

9. After approval of the Executive Committee, a Commercial Agreement shall be executed for implementation of the scheme between FGEHF and the JV Partner.

GOVERNMENT OF PAKISTAN
MINISTRY OF HOUSING & WORKS

F.No.786/Sr.JS/EOI(PD-MMC)/2016-H&W

Islamabad the 21 September, 2016

Subject:-

MINUTES OF THE CABINET COMMITTEE HELD ON 20.9.2016 IN THE COMMITTEE ROOM OF MINISTRY OF HOUSING & WORKS REGARDING JOINT VENTURE POLICY FOR LAND BANKING IN COLLABORATION WITH PRIVATE SECTOR.

Pleased find enclosed minutes of the meeting of Cabinet Committee held on 20.9.2016 in the committee Room of Ministry of Housing & Works regarding Joint Venture Policy for Land Banking in collaboration with Private Sector.

Per 28/9/16
Director (Estate)
Dy No 3077

To

AD (Jups)

(AKHTAR JAN WAZIR)
Senior Joint Secretary
Tele: 9217157
Email: jsoffice2013@gmail.com.

1. P.S to Minister for Law, Justice & HR,
M/o Law, Justice & Human Rights, Islamabad.
2. Sr.P.S to Secretary,
Ministry of Interior, Islamabad.
3. Sr.P.S to Chairman,
Capital Development Authority, Islamabad.
- ✓ 4. Sr.P.S to Director General,
FQEH Foundation, Islamabad.

Copy for information to:-

1. PS to federal Minister for Housing & works, m/o Housing & works.
2. Sr.P.S to Secretary, M/o Housing & Works, Islamabad.

3/10/16
27/9/16

Dir (Jups) 27/9
Dir (Law)
Dir (C)

Sr.Joint Secretary(H&W)

نجی شعبے کے ساتھ باہمی اشتراک کی پالیسی برائے لینڈ بینکنگ پر کابینہ کمیٹی کے اجلاس مورخہ 20 ستمبر 2016

کے عملے

کابینہ کمیٹی کے اجلاس مورخہ 18 اگست 2016 میں دی گئی ہدایات کی روشنی میں نجی شعبے کے ساتھ باہمی اشتراک کی پالیسی برائے لینڈ بینکنگ پر کابینہ کمیٹی کا اجلاس مورخہ 20 ستمبر 2016 کو وزارت ہاؤسنگ و ورکس کے کمیٹی روم میں دن 11 بجے منعقد ہوا۔ جس میں درج ذیل ممبران نے شرکت کی

- ۱۔ جناب محمد اکرم خان درانی، وزیر ہاؤسنگ و ورکس،
- ۲۔ جناب زاہد حامد، وزیر قانون اور انفاء،
- ۳۔ جناب عارف احمد خان، سیکرٹری داخلہ،
- ۴۔ جناب شیخ انور عزیز، چیئر مین، کمیٹیٹل ڈیولپمنٹ اتھارٹی،
- ۵۔ جناب شاہ رخ ار باپ، سیکرٹری ہاؤسنگ و ورکس،
- ۶۔ جناب اختر جان وزیر، سینیئر جو انٹسٹ سیکرٹری ہاؤسنگ و ورکس،
- ۷۔ جناب وقاص علی محمود، ڈپٹی ایگ، ہاؤسنگ ڈیولپمنٹ

۲۔ اجلاس میں نجی شعبے کے ساتھ باہمی اشتراک کی پالیسی برائے لینڈ بینکنگ پر سیر حاصل گفتگو ہوئی اور کابینہ کے اجلاس مورخہ 18 اگست 2016 میں کی گئی بحث اور جاری کردہ ہدایات کی روشنی میں درج ذیل ایجنڈا زیر بحث لایا گیا تاکہ نجی شعبے کے اشتراک سے لینڈ بینکنگ کی پالیسی کو مزید جاننے اور مربوط بنایا جاسکے۔

- الف۔ اسٹیٹ بینک کمیٹی کی صدارت سینیئر جو انٹسٹ سیکرٹری ہاؤسنگ و ورکس کی بجائے ہاؤسنگ ڈیولپمنٹ کے زیر صدارت کرنا۔
- ب۔ تجویز کردہ پالیسی میں پلاسٹک کاسٹرز زیادہ سے زیادہ 1000 مربع گز کی بجائے 500 مربع گز تک محدود کرنا۔

ج۔ یادداشت کے مسودہ میں ہاؤسنگ ڈیولپمنٹ کے ممبران کیلئے رہائشی پلاٹوں کیلئے زیادہ سے زیادہ ۵۰ فیصد کے اندر کم سے کم پلاسٹک کاسٹرز سے تبدیل کرنا۔

کمیٹی
20/9/16

۱۔ نجی شعبے کے تحت پرائیویٹ پارٹی کی طرف سے فراہم کردہ زمین کی قیمت کا تعین ضلعی انتظامیہ یا ایک خود مختار پرائس ایڈیویشنر سے کروایا جائے کہ اسٹیٹ بینک آف پاکستان سے کہ جس کے پاس ایسی کوئی صلاحیت موجود نہیں۔

۲۔ کوئی بھی دوسرا ایجنٹ یا جو کسی ضروری سمجھے۔
۳۔ ڈائریکٹر جنرل ہاؤسنگ فاؤنڈیشن نے کابینہ کمیٹی کو نجی شعبے کے ساتھ ہائی اشتراک کی پالیسی برائے لینڈ بینکنگ کے بارے میں تفصیل سے آگاہ کیا۔ تمام ممبران بالخصوص وزیر قانون و انصاف نے اس پالیسی کے ذریعے وفاقی ملازمین کو ارزائز نرخوں پر رہائشی پلاٹس مہیا کرنے کی کوششوں کو سراہتے ہوئے درج ذیل امور کی طرف توجہ مبذول کروائی۔

الف۔ رہائشی پلاٹس میں سرکاری ملازمین کیلئے کم سے کم ۵۰ فیصد کوٹہ مختص کیا جائے۔
ب۔ سرکل پلاٹس میں نجی شعبے کے کوٹے کے تعین کو مالیاتی فیڈ بیک کمیٹی کے ساتھ شروط کیا جائے۔
ج۔ ترقیاتی کام کے معیار کو یقینی بنانے کیلئے پیپڈ ورکنسلسٹ کی خدمات حاصل کی جائیں۔
د۔ نجی شعبے کو ڈویلپ پلاٹ کی ادائیگی کے شیڈول کو آسان اور قابل فہم بنایا جائے۔
۴۔ وزیر قانون کی جملہ تجاویز سے اتفاق کرتے ہوئے کابینہ کمیٹی کو آگاہ کیا گیا کہ نجی شعبے سے اشتراک کی پالیسی برائے لینڈ بینکنگ کیلئے کابینہ کمیٹی کے معزز ممبران کی قیمتی تجاویز کا ملحوظ خاطر رکھا جائے گا۔ مزید برآں کمیٹی کو آگاہ کیا گیا کہ میمورنڈم اور آرڈر ایکٹو ایسوسی ایشن کے تحت ہاؤسنگ فاؤنڈیشن کی بنیادی ذمہ داری سرکاری ملازمین کو بغیر نفع و نقصان کی بنیاد پر رہائشی پلاٹس کی فراہمی ہے۔ کابینہ کمیٹی کو مزید آگاہ کیا گیا کہ ڈویلپ پلاٹ کی ادائیگی کے طریقہ کار میں مندرجہ ذیل عناصر مد نظر رکھے گئے ہیں۔

- ۱۔ نجی شعبے کو زمین کی پہلی قسط کی ادائیگی اس امر سے مشروط ہے کہ اس کے عوض مطلوبہ خام زمین کا انتقال ہاؤسنگ فاؤنڈیشن کے نام کیا جائے تاکہ الاٹمنٹ لیٹر کے اجرا کے وقت ہاؤسنگ فاؤنڈیشن کے پاس زمین کا مکمل ٹائٹل موجود ہو۔ بقیہ خام زمین کو لیٹرل کے طور پر ہاؤسنگ فاؤنڈیشن کے نام پر بطور ضمانت رکھے تاوقتیکہ ترقیاتی کام مکمل نہ ہو جائیں۔
- ۲۔ پہلی قسط کے بعد وصول کردہ بقیہ اقساط کی ادائیگی پیپڈ ورکنسلسٹ کی جانب سے ترقیاتی کاموں کی تسلی بخش رپورٹس سے مشروط ہوگی تاکہ ترقیاتی کام تسلی بخش طریقے سے مکمل کیے جاسکیں۔
- ۳۔ ترقیاتی کاموں کی مکمل کے بعد کو لیٹرل میں بھی کوئی باقی ماندہ خام زمین کی ادائیگی ممکن ہوگی۔

محمد
ایڈیشنل سیکریٹری

فیصلہ جات:

- الف۔ کمیٹی نے باہمی مشاورت اور رضامندی سے یہ فیصلہ کیا کہ رہائشی پلائس میں سرکاری ملازمین کیلئے کم سے کم ۵۰ فیصد کوٹہ مختص کیا جائے۔
- ب۔ کمرشل پلائس اور رہائشی پلائس میں نجی شعبے کے کوٹے کے تعین کو مالیاتی فیئر بلٹی کے نتائج کے ساتھ مشروط کیا جائے تاکہ سرکاری ملازمین کو رہائشی پلائس ارزاں نرخوں پر مہیا کیا جاسکے۔
- ج۔ اسٹیٹ بینک کمیٹی کی صدارت سینئر جوائنٹ سیکرٹری ہاؤسنگ و ورکس کی بجائے ہاؤسنگ ڈائریکشن کریں۔
- د۔ تجویز کردہ پالیسی میں رہائشی پلائٹ کا زیادہ سے زیادہ رقبہ 1000 مربع گز کی بجائے 500 مربع گز تک محدود کیا جائے۔
- ر۔ نجی شعبے کے تحت پرائیویٹ پارٹی کی طرف سے فراہم کردہ زمین کی قیمت کا تعین ضلعی انتظامیہ یا ایک خود مختار پرائس ایڈیویشنر سے کر دیا جائے جو کہ اسٹیٹ بینک آف پاکستان سے رجسٹرڈ ہو اور جس کا انتخاب پچر اولز کے مطابق کیا جائے۔
- س۔ ترقیاتی کام کے معیار کو یقینی بنانے کیلئے ادائیگی سے پہلے پیشہ ور کنسلٹنٹ کی تسلی بخش رپورٹس سے مشروط کیا جائے۔
- ص۔ مالیاتی نظام انتہائی شفاف اور مربوط بنایا جائے اور ڈوبلنڈ پلائٹ کی ادائیگی کا طریقہ کار پر سختی سے عمل درآمد کیا جائے۔

کمیٹی کا اجلاس شکریہ کے ساتھ اختتام پزیر ہوا۔

20/9/16
20/9/16